## SCHILLER EJOURNAL

10 YEARS OF SCHILLERHAUS
5 STORIES
sChiller ejournal

10 YEARS OF SCHILLERHAUS

5 STORIES

02/2030

PAUL SCHILLER FOUNDATION

ZURICH, SWIZERLAND
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I. PREFACE AND AKNOWLEDGEMENT

It's been 60 years since the foundation has been established - a lot has happened since then. Th Schillerhaus went from an industrial building for Paul Schillers plumbing business, to a commercial building called „T60", to Schillerhaus as we know it now.
The biggest change came in 2020: motivated by an uncertain future - due to the prognosis of high vacancy rates on thurgaverstrasse and office buildings in general-, the foundation council took a risk that year: by introducing a charta, that incorporated the foundations statute onto the building, thus entangling the tenants with the foundation. The aim was, to transform the building-to make it a place, that follows the foundations agenda: A place, to set an example for an inclusive, sustainable future

10 Years now lie behind the beginning of Schillerhaus. While the the foundation has certainly also been through some challenging times, we can now look back with astonishment and joy of how far we came.

This catalogue, as a anniversary edition of the annual Schiller Ejournal, is looking back at the history of the Paul Schiller Foundation, the Schillerhaus, and its inhabitants. Starting from the very beginning of the early years of Paul Schiller Foundation, the catalogue introduces 5 Stories, each of them at a different point and year of Schillerhaus. Each of them, either small or big, of great importance initiating change and bringing something new to the Schillerhaus.

We'd like to thank the foundations council of 2020, for taking the leap into a new future and setting aside the traditional ways.
Furthermore we would like to thank all inhabitants of the Schillerhaus, old and new one's for their engagement, contribution and ideas. They are the most important reason for the Schillerhaus to be the vibrant, dynamic place that we love. We hope, the Schillerhaus will continue to grow, learn and develop for many more years.


## THE PAUL SCHILLER FOUNDATION SUPPORTS

 NON-PROFIT PROJECTS THAT
## PROMOTE SUSTAINABLE DEVELOPMENT

- PROMOTE AN INCLUSIVE SOCIETY
- ARE CURRENT AND IN THE GENERAL INTEREST. "

The Paul Schiller Foundation is a tax-exempted, capital maintenance/maximization, non-profit foundation. In the earlier years, it used the returns of it's property - a large commercial building in Thurgauerstrasse 60 - for the financial support of a broad field of charitable projects and works.

Paul Schiller was born on September 25, 1910 as the second son of Paul Hermann and Katharina Schiller-Häussler in Zurich. His parents had immigrated from Germany about ten years earlier and now ran a small plumbing shop at Werdgasse 19 in Zurich's District 4. His parents died early so he had to take over the business at the age of 24 , as his brother had also met an early death.
Friends described Paul Schiller as a demanding and determined personality who was also very sensitive.

On February 2, 1974 Paul Schiller died of a stroke in the Lucerne Cantonal Hospital. With the will of August 20, 1971, the Zurich entrepreneur established the Paul Schiller Foundation, to which he left almost all of his fortune. Since he had not started a family of his own, he used the foundation as a universal heiress. After his death the foundation council appointed by him took up his mandate tha same year. The testamentary statute of the founder determined the following:
"The Paul Schiller Foundation is set up for the purpose of creating, operating or promoting charitable and non-profit works of all kinds, whereby the foundation capital can also be used. The foundation can also make donations in favor of animals or zoological gardens."

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"THE FOUNDATION STRENGTHENS THE PARTICIPATION AND EQUAL OPPORTUNITIES OF ALL POPULATION GROUPS - CHILDREN, yOUNG PEOPLE AND THE ELDERLY - OF AlL ETHNICITIES and religious communities."

According to the statute of the foundation, the foundation council consists of three members. Th founder has appointed three people who were close to him. In view of their advancing age, they resigned between 2003 and 2006
The council managed the foundation itself until December 31, 1999. From January 1, 2000-2020 BDO AG had been in charge of the foundation's secretariat, including property management and accounting.

In 2004 a new foundation statute was approved by the supervisory authority. This places the election of a replacement for the council in the hands of the Schweizerische Gemeinnützige Gesellschaft. Thi is made by the by-election and is based on a three-person proposal by the council. Herbert Bühl has been President of the foundation council from January 1, 2017 until Dezember 31, 2027.

On July 7 in 2017, the council of the Paul Schiller Foundation had decided on new funding areas:

## 1. Social engagement/ society

The Paul Schiller Foundation is committed to an integrative society. It strengthens the participation and equal opportunities of all population groups - children, young people and the elderly - of all ethnicities and religious communities. This also includes projects that promote an independent and critical discussion about issues of our time.

## 2. Culture

The Paul Schiller Foundation promotes cultural education and participation for broad sections of the population and promotes cultural mediation for children and young people. In addition, the regiona promotion of culture should serve to support and strengthen the existing cultural offer with creative initiatives. This is intended to support the further development of regional cultural life

## 3. Nature and resources

Dealing with nature and resources should be as efficient, gentle and sustainable as possible. That is why the Paul Schiller Foundation is just as committed to imparting natural knowledge as it is to protecting habitats and sustainable land use and spatial development. The projects can be research, concept or practice-oriented.



Thurgauerstrasse in 1962


## performance between

2016-2020 PER YEAR:

- NET INTERNAL AREA: $16405 \mathrm{M}^{2}$
- RENTAL INCOME: + 2.8-2,9 MIO. CHF
- RENTAL COSTS PER M ${ }^{2}$ /YEAR: 220 CHF
- LEASING INCOME AGRICULTURAL LAND: + 5000 CHF
- EXT. DISTRIBUTIONS: - 1.7-1,9 MIO. CHF
* III. thurgauerstrasse 60: 1962-2020


## $\ddagger$ The buildings history

The initial part of the building on Thurgauerstrasse 60 has been built in 1962 for Paul Schillers plum bing business under his management. The factory continued to run after his death. In 1987, the foundation built a second part on Leutschenbachstrasse 45. The two buildings had different entrances, but shared the same facade. Due to the bad condition of the building, In 2016, the council had to decide wether to demolish the building and built a new one, or to invest in a complete refurbishment. Due to big investments for value maintanence or maximization the expenses had been high between those years.

From 1974-2020 the foundation acted in a very traditional way, seperating the building from the foundations agenda and using the building as a way to generate returns, to fund various, charitable projects.

A new image in 2004
To mark the 30th anniversary in 2004, the council introduced various changes to the image of the Paul Schiller Foundation. The external appearance - from the logo to the information leaflet to the planned homepage - have been modified or redesigned. The facade of the commercial building was renovated and the entrance area of the building was architecturally upgraded. In addition, the sculptor Anna-Maria Baver was commissioned to carry out the artistic design of the entrance hall.

* IV. the future of the third sector: our responsiblities


## ON-PROFIT FOUNDATIONS

With over 15,000 charitable foundations and total assets of just under CHF 135 billion, Switzerland is one of the most important philanthropic locations worldwide. There are six times more foundations per capita in Switzerland than in the USA or Germany, upward tendency

As the SwissFoundations report of 2020 already pointed out:
"Foundations are an expression of the citizens' voluntary commitment to the common good. They are a pluralistic element in a society in which the society does not primarily wait for the state to intervene when issues arise, but rather tackle the issues on their own initiative.
In this sense, foundations also mirror Switzerland's political culture."
Starting from 2016, there has been undergoing a change concerning the
fields and ways in which swiss foundations act:
Foundations were increasingly active internationally, tackeling current social issues (such as climate change, migration or housing), taking part in the political discourse as well as increasingly develo ping their own programmatic commitment instead of just distributing funding to third parties. Herbert Bühl, former council president welcomed these changes and also saw it as a chance for the future of the Paul Schiller foundation. At the SwissFoundation Symposium in 2017, he pointed out that, even though the area of influence of swiss foundations, from a financial point of view, is very small, Foundation can still have an impact on future development. Thus, the future fields of foundations work should lie in setting impulses, doing educational work, and being a political role mode by showing what needs to be done through projects.

An important aspect therefore is to empower collaborations. One person, company or foundation maybe isn't able to tackle bigger change, but collaborating, and bringing ideas with the same agenda together is certainely more likely do.

FROM CONSUMER TO PROSUMER
But not only foundations started to act. Around 2020, when capitalism was spiralling downwards, there has been a trend towards projects and companies, that were looking for new ideas like Sharing, social entrepreneurship, urban gardening, food waste projects or housing-/and vegetable cooperatives : All part of the so called „collaborative economy", that promotes a change from consuming to prosuming. An impulse for a collaborative, sustainable economy
As a capital maintenance foundations, the Paul Schiller Foundation lies at the intersection of economical and social thinking. On one hand it is their duty, to generate or maximize returns through rental income, to offer a longterm social distribution. On the other hand, they are following a social, sustainable agenda.
.,THE FUTURE FIELDS OF FOUNDATIONS WORK SHOULD LIE IN SETTING IMPULSES, DOING EDUCATIONAL WORK, AND BEING a political role model by showing what needs to be DONE THROUGH PROJECTS. "

5 STORIES ABOUT SCHILLERHAUS has been a journey of 10 years, and the journey isn't over yet.
Therefore, we wanted to retell this journey, and looking back, we decided on 5 stories about the Schillerhaus, that have been considered as the milestones of this journey. The foundation of the 5 stories is the incorporation of the foundations statute onto the building, substantiated by the "Schiller haus Charta" in 2020. This step would allow the building to slowly transform itself, while the tenants would decide and engage with how the rental income will be spent to transform the building into a social community experiment.

The council knew, that making these changes is would be the beginning of something new - an expe riment, that could be a milestone within the foundations system, bringing the focus of the foundation from the funding of third parties to the building and it's transformation into a place, that is reflecting what the Paul Schiller Foundation wants to stand for

Each story can be seen as a starting point, that had an impact on the building's further development Along with each story, you'll find quotes of tenants, that were involved in to process.
$\rightarrow$ x. 2020: From T60 to Schillerhaus

1. 2021: The Thinktank

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$\rightarrow$ II. 2023: The Workshop/ The Storage
III. 2024: The Social Kitchen
$\rightarrow$ IV. 2025: The Extension: Living Halls
V. 2027: The Community Gardens


## X. DECEMBER 2020: FROM T60 TO SCHILLERHAUS

On October 25, in 2020 - Paul Schillers Birthday - The council decided, to incorporate the foundations statute into the building. Therefore, the tenants would become part of the foundation.
As a demoracy, they would now be able to discuss on how their rental fees will be spent back onto the building. The council invited new tenants that meet the statute and are interested to become part of the community experiment and would support those with funding of infrastructure. Their goal wa to set an example for alternative, social and sustainable ways to live and work together - to show an alternative to the way, in which genossenschaften are organized.

The first tenants meeting was held in an empty room on the groundfloor of the building on decembe 13th in 2020. Vacant chairs had been taken from other floors, and the council provided some folding chairs.
Not all of the tenants showed up, but after the council explained their ideas, most of the attendees showed a positive response
After discussing the new Charta, everyone shared their ideas of what kind of programms or community activities they could imagine or wish for the building to have, and made a brainstorm on how they could help with or get involved


|  | THE SCHILLERHAUS CHARTA |
| :---: | :---: |
| The Paul Schiller Foundation supports non-profit projects that... | For the building that means... |
| - promote sustainable development | any alterations or extensions have to meet sustain able standards. <br> The foundations capital (=the rental income) can b used for any alterations, that maximise the sustain ability of the building, or any programs, that follow sustainable agenda. |
| - promote an inclusive society | any alterations or extensions have to promote an inclusive society. The foundations capital can be used for any alterations, that promote a non hierarchic, inclusive architecture of the building or any programs that follow an inclusive agenda. |
| - are current and in the general interest | The foundations capital can be used for any altera tions and programms, that meet current issues of the time and are in the general interest. |

For the tenants that means.

- Tenants of the Schillerhaus become part of the foundation, as the foundation is based on their renta payments.
- As a non-hierarchic, inclusive community, there is a democratic vote on where and how the money will be spent in accordence with the charta.
- Every last Monday of the month, there is a tenants meeting where ideas will be discussed and votings can take place. The meeting is held in the meeting hall.
- Tenants that meet the foundations statute can
- reinvest paid rent in infrastructure/ new building programs
can cooperate with the foundation, therefore will get further financial support
can get a income based rental fee
- profiting of networks

Paul Schiller Foundation,
Zurich, december 13th, 2020
I. FEBRUARY 2021: THE THINK TANK
_THE RENOVATION

From 2009 to 2020, the Schillerhaus had a vacant room on the groundfloor.
After it has been used for the first tenants monthly meetings very provisionally, the idea came up, to transform it into a Thinktank, that would always allow discussions and ideas to take place. The Thinktank could also be open for other people, and would offer a place to just hang out, take a break and socialize.

For the renovation process of the Thinktank, several tenants joined together as a „project group", that would present their ideas at the monthly meeting afterwards. Tenants of the architectural office, as well as the caretaker were part of the group. As the council only decided on a small percentege of the capital for this year, there wasn't a lot of money for the thinktank renovation. Luckily there were quite a few people with good craftskills, so that the renovation process was made entirely possible by tenants volunteering.


"The colours where hard to to decide on together, because people had different opinions. But everyone loved the idea of the chalkboard paint as an Ideas Wall."

After painting the walls and polishing the floor, the Thinktank needed some furniture, that would allow the place to be flexibally used. Yellow curtains, that were left by a former company, that had recently moved out, where dyed blue and reused for the thinktank. Some Tenants brought their old furniture like rugs and chairs. Piece by piece the thinktank was filling up.

## DOING EDUCATIONAL WORK

Slowly the Thinktank was turning into a place, that wouldn't only be used as a community room or monthly tenants meetings: It would become a place for all kind of events, workshops, or leisure activities. Therefore, the tenants made a timetable on the ideas wall, that allowed everyone, who wanted o make something happen to sign up for a time

The foundation started to use the thinktank as a place to network with other foundations or people who where interested in the operational foundations system. The first foundations workshopwas held on 18.05.2021. After is has been a huge success, they continued the workshops, thus the network of foundations grew more and more. Other foundations started to follow the example of the Schillerhaus, turning their former charitable system into an operational.


+ Foundation Workshop, 18.05.2021

_bECOMING PART OF THE NEIGHBOURHOODS CULTURAL SCENE
the curtain structure

In 2022, the Schillerhaus took part in the annual „Kunstdreieckfestival" - a cultural neighbourhood event. Several tenants wanted to take part, performing, exhibiting and organizing an afterparty for the neighbourhood. Therefore, 5 tenants where planning and building the curtain structure, that has been appreciated and used for many years now. The old blue curtains where stitched up, so they could be pulled up and down.


Kunstdreieck Festival 2022 (No. 9 Schillerhaus)

"We actually thought that the structure would be dismantled again after the festival, but it's now been there for 8 years and probably will stay a while longer. So I guess the hours of sewing where really worth it. "
II. APRIL 2023: THE WORKSHOP/THE STORAGE
_THE FIRST WORKSHOP PROJECT: BUILDING THE STORAGE

The workshop was the first bigger project of the Schillerhaus. The decision to invest into a workshop was made at the tenants meeting in November 2022. After a lot of people enjoyed to be part of the renovation process of the thinktank, everyone agreed that the Schillerhaus would profit from their own timber workshop, to be able to built in on their own. 2 workshop specialists joined the Schiller haus, that would be able to give instructions and workshops. Therefore, they could use the workshop for their own work

As the former company, which moved out, left some building materials, which they had no use fo anymore, and the workshop needed a space to store the timber, the first bigger project was to build the storage shelves. Several tenants set together with the specialists to develop a plug connection self system, that could be easily set up, changed or dismantled.


The workshop space before renovation

,,I've never worked with wood before, but volunteered for the storage building. It was a welcome diversion from the computer work of my usual job that I actually enjoyed a lot. Today I lead furniture workshops myself. "


Furniture workshop, August 3rd, 2023 †

## _OFFERING WORKSHOPS

Tenants got quite creative with the materials in the storage and started to build furniture
Soon it was decided to open up the workshop and storage to the public. The idea behind was, that everyone could bring unneeded materials and things to the storage, take whatever they want from the storage and use the workshop freely after having attended an instruction. The workshop and storage therefore would be based on donations and trust.
"The furniture workshops where a huge sucess from the very beginning. It got about Zurich quite quickly, and we actually got much more materials and donations than expected. Luckily we had all that vacant space in the garage, so the storage could expand."

_EXPANDING: THE GARAGE DOOR

After the huge furniture workshop sucess, the workshop needed a space for teaching and meeting. Therefore a break through was made to connect the workshop with the empty rooms in the back. The garage door is a found piece from the storage, in which a whole has been cut, to have a little bit of a connection.

For the workshop to be used properely by everyone, the workshop group set up a rules sheet Within the 8 years, that the workshop is open now, the concept of donations and trust, of giving and taking has been proved to work.

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    WELCOME TO THE SCHLLERHAUS
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    show consideationto others
    have fun
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IV. OCTOBER 2024: THE SOCIAL KITCHEN
_REINTERPRETING THE WORKSHOP CONCEPT

The social Kitchen, as the third Schillerhaus project, got it's idea from the concept of the workshop As soon as the suggestion was made in the 14th tenants meeting, it has been voted unanimously.

The idea behind the project: The social Kitchen is a place to eat, cook together, and do something good for others by contributing left food. Anyone can donate food to the storage, and therefore use the kitchen space.
The social Kitchen is run by the Schillerhaus tenants and is based on trust and donations. Anyone who likes to use the cooking space, can sign up on the weekly sheet to cook for others

"When we decided to make use of the foundations agricultural land, the storage filled up quickly. We started a harvesting group, that has now 50 members from around the neighbourhood."
III. JANUARY 2026: THE EXTENSION - LIVING HALLS
_THE MOVE IN

While Thurgaverstrasse slowly became a real neighbourhood, the Schillerhaus tenants decided on their so far biggest investion: The building extension
The extension is planned as an double hight open hall structure, that allows the tenants to build in walls themselves. therefore they could use the partition plug system, that has been developed for the Social Kitchen.
The prefabricated timberskeleton structure was built up by professionals and volunteers in only two weeks. As soon as the halls where done, the tenants could move in to build their own structures. Every hall community could have a meeting with the architects and the workshop specialists.

Within a week, the first floors have been put up. Hall communities could decide between each other, how much space would be shared, and how much space would be private.
„After that week of painting and building everything together, while kind of living there, we already felt like a community, even though we didn't know each other before. It was kind of chaotic, but it felt like a weeklong sleepover with friends when you were a kid, so it was a lot of fun."

Every living storey consist of a shared bath structure, a kitchen with a movable cooking station, at storage, a laundry space, and a vacant space. Piece by piece the Halls were fillig up, with reused material ot furniture from the workshop storage and the tenants inbuilts. The flexible system would allow the tenants to easily adapt to new living circumstances, taking away or adding private space

On 12.02.2025, the 6th floor hall community hosted a big party, where the entire Schillerhaus was invited. The parties became a tradition, so that every year, on 12.02.2025, there is a "Housewar ming afterparty".



+ The 6 th floor hall in 2028
V. AUGUST 2027: THE NEIGHBOURHOOD GARDENS


## _COLLABORATING WITH OUR NEIGHBOURS

The Schillerhaus and GVZ neighbourhood garden was an idea developed at the neighbourhood meeting, that started to take place at the thinktank in 2026. Everyone agreed that the neighbourhood was lacking outside leisure places and activities, and especially a place that would be safe fo children to play. To create the garden between the GVZ and Schillerhaus, GVZ agreed, to share the investment
Together with the Social Kitchen, a gardening strategy has been developed, for which a harvesting calender and gardening plan has been created for each month. Like any other project, everyone can use the community garden, after signing up the timesheet. There are private and communal garden spaces.


Harvesting calendar, made by a tenant

planning the september green house

## WELCOME TO

SCHILLERHAUS \& GVZ NEIGHBOURHOOD GARDEN

## how does It works

veryone is welcome ot the neighbourhood garden
or take part in gardening activities, you iust have to sign up the timetable
The harvest goes to the social kitchen, where you can enioy or cook it yourself
The harvest goes to the social kitchen, where you can enioy it
A LITLE BIT OF ruLes
Please leave everything tidy
To take part in gardening accivities, you iust have to sign up the timetable

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JOIN OUR COMMUNITY!
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The community garden rules
"On my free days, on mondays and thursdays in summer I spent almost the whole day gardening. Some of my neighbours bring their children to me, so I can show them what I know about gardening."
_WHATS GOING ON TODAY?

The Schillerhaus community has emerged, and will continue to. With the recent investion in the Angst and Pfister Garage, which now belongs to the Schillerhaus, we are very excited what the future hold for us. The operational foundations network has started to establish in Zurich, and we hope the many more foundations will follow our example.

We feel confident to say that todays Schillerhaus is a place, where everyone can feel at home. It is a place, to not be afraid of trying things, because even if it fails, the community is there to catch you

Project groups have been formed and dissolved, meeting discussions turned into fights, the capital hasn't been spent in the best ways, and some architectural decisions have might not been the best but in the end, all of this doesn't matter, as long as we stick together.

Schiller Ejournal Team
11.01.2030

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Interview Alex Sauter, BDO. Zürich (05.11.20)
X. ARCHITECTURAL PART

WELCOME TO 2030 SCHILLERHAUS!


the building structure
I. FEBRUARY 2021: THE THINK TANK

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II. APRIL 2022: THE WORKSHOP / THE STORAGE

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